

A photograph of an offshore oil rig at night, illuminated by warm lights against a dark blue sky. The rig's complex steel structure is visible, with a prominent tower on the left. The rig is situated in the middle of the ocean.

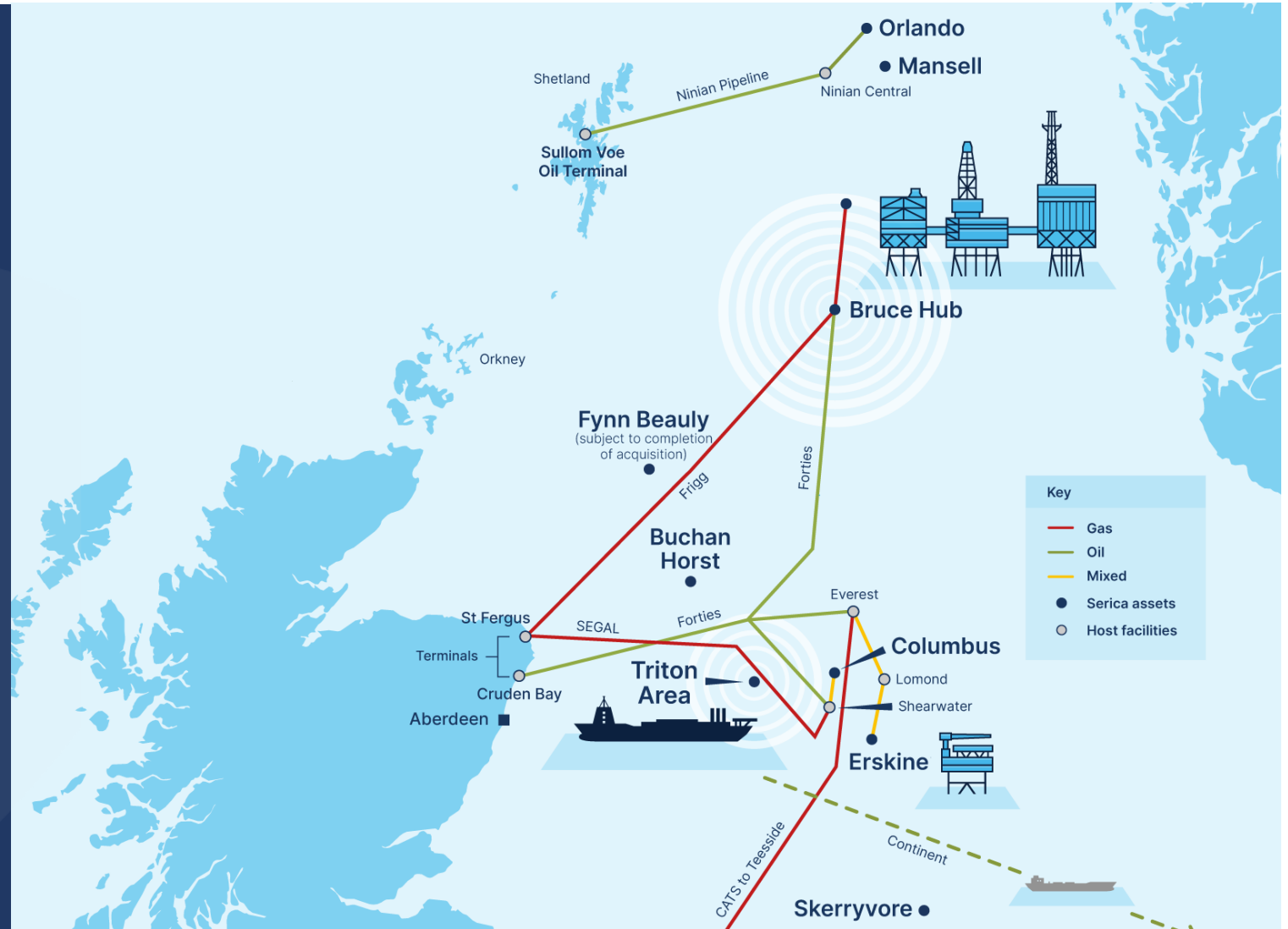
# Trading and operations update

*Contributing responsibly towards meeting the world's energy needs through the safe and efficient production of hydrocarbons*

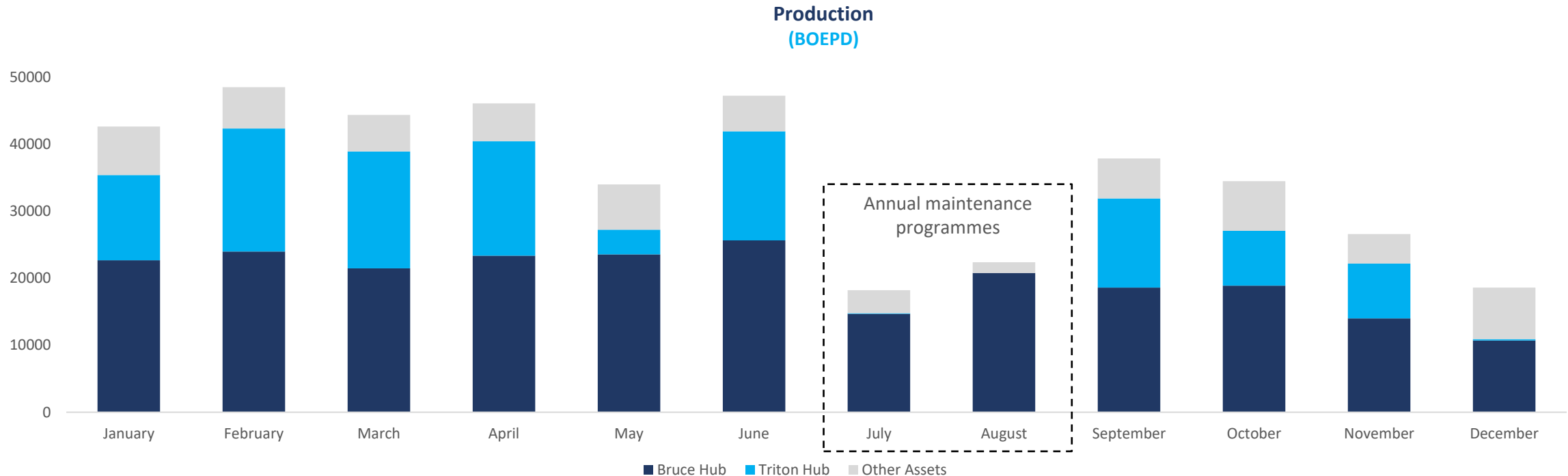
21 JANUARY 2025

# Who we are

- Production from **two major hubs** supports **material cash generation and shareholder returns** for years to come
- Even split of oil and gas, with **Bruce Hub** gas c.5% of UK total production
- **Successful drilling programme at Triton** with production enhancement and cash to come
- **Untapped potential** on Bruce, with the right team in place to unlock potential
- Focused on **safety and operational delivery**
- **More consistently positive and predictable production** expected
- **Robust balance sheet** supporting growth and returns



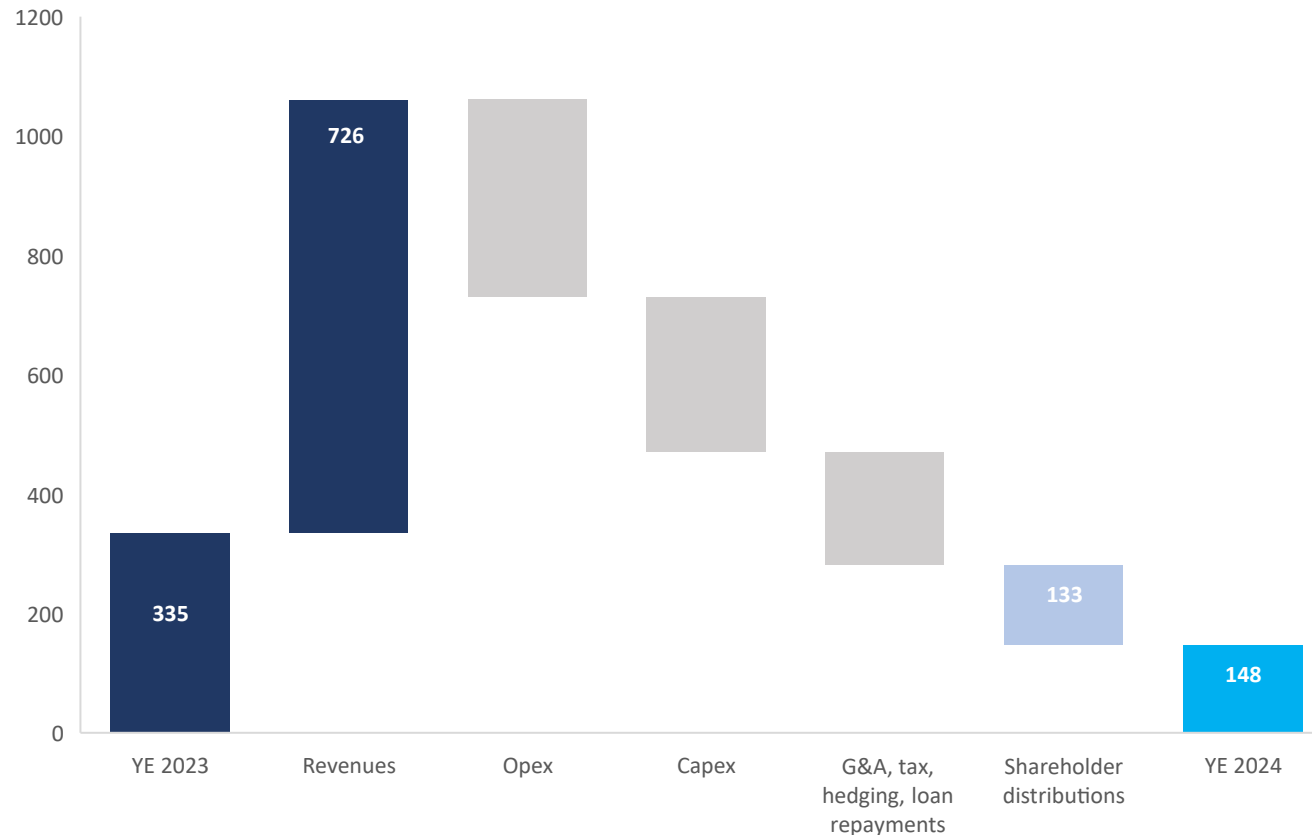
# 2024 production impacted by unscheduled downtime



- Production averaged 34,600 boepd in 2024
- Issues with the gas compressor at Triton resulted in production downtime, reducing operational efficiency outside planned maintenance for 2024 at Triton to 58% from 80% in 2023
- Operational adjustments following pump failure reduced production from Bruce Hub in Q4
- Stable production from Erskine in H2 and deferred Columbus maintenance increased production from our Other Assets in the latter part of 2024

# 2024 financial performance

2024 illustrative gross cash bridge  
(\$ MILLION)

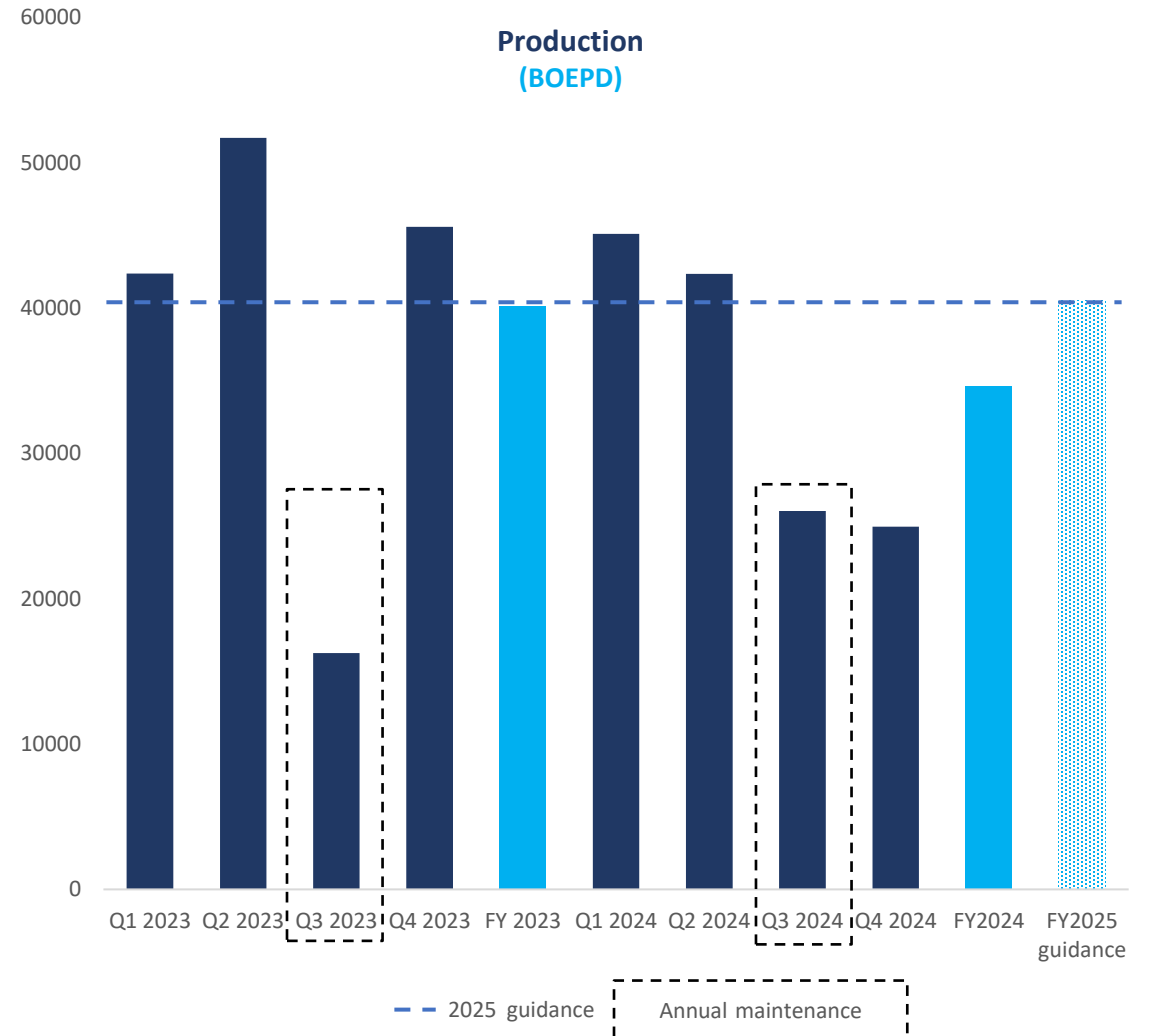


- Production **downtime at Triton reduced revenue and liftings** in the year
- Tax efficient **investment at Triton in 2024 delivering returns in 2025+**
- **Opex and capex in line with guidance**
- **Net debt position** of \$71 million at end-2024 (and circa \$12 million underlift)
- **Undrawn Committed RBL** of \$294 million at end-2024 (following Dec redetermination)
- **Free cash outflow** (post capital expenditure) of \$1 million
- **Brent oil price average** of \$81/bbl
- **NBP gas average** of 83p/therm

**Shareholder distributions of \$133 million despite year of material investment and Q4 operational challenges**

# More robust and resilient production expected in 2025

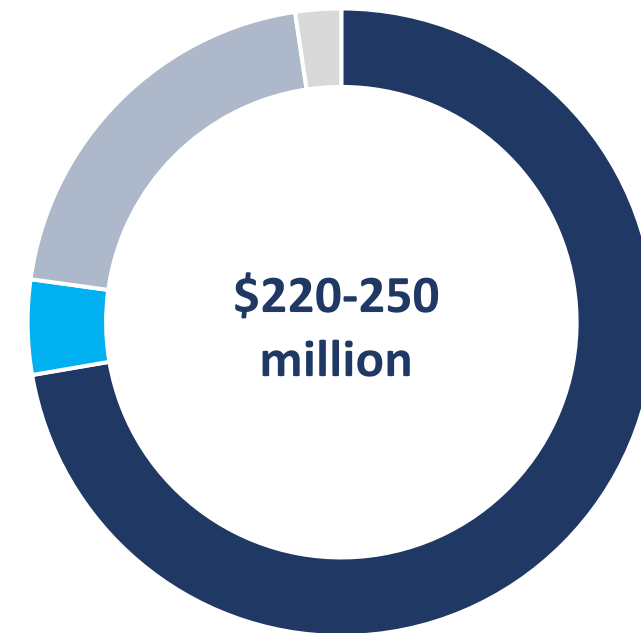
- Production expected to be **around 40,000 boepd** in 2025, an increase in 16% year-on-year
- Production **broadly split between oil and gas**
- **Guidance assumptions**
  - P90 production from new wells – B6 and GE05 both at upper end of pre-drill expectations
  - Annual maintenance programmes in Q3 of 12 and 45 days at Bruce and Triton respectively
  - 80% uptime outside Q3 maintenance, in line with the historic average
- **Well capacity at higher levels** than 2023 and 2024
- **Investing in resilience enhancements on Bruce, and second compressor on Triton to be in place by March**, working with Triton FPSO operator to improve maintenance planning and implementation



Q1 2023 and FY2023 production is given pro forma, following acquisition of Tailwind

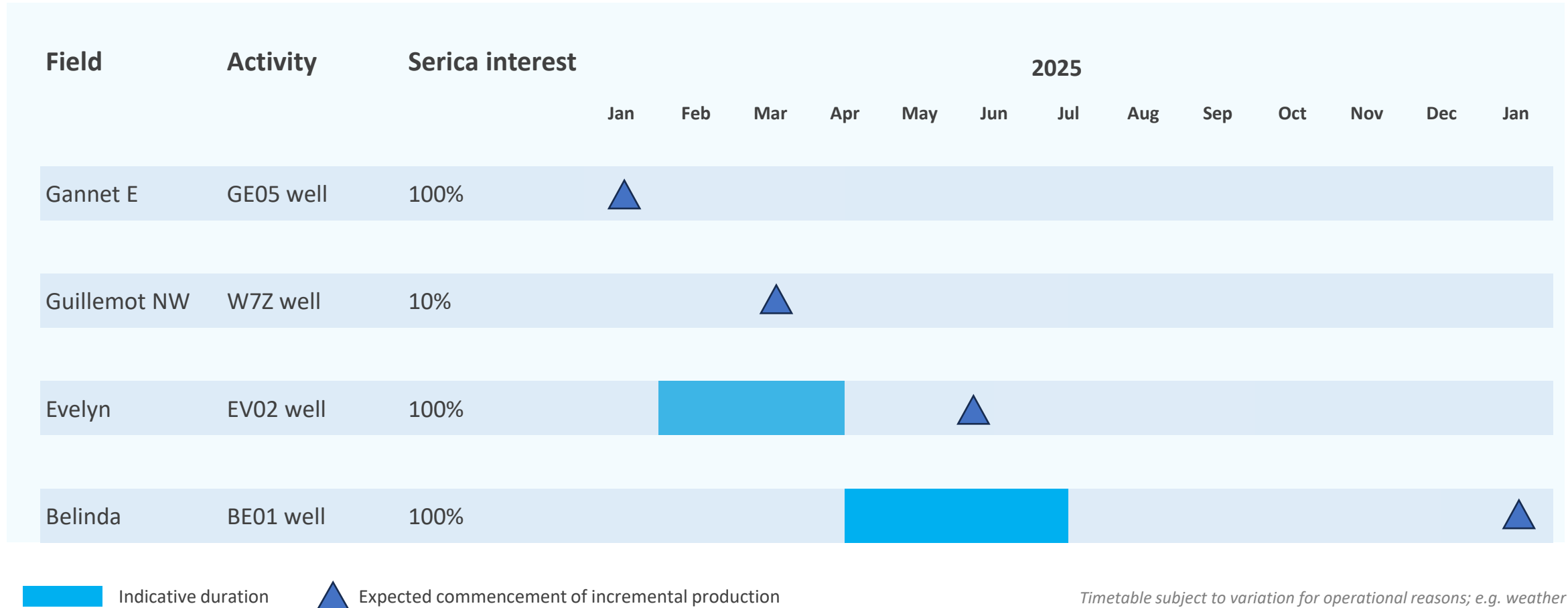
- Capex **guidance of \$220-250 million**
- Committed spend focused on the ongoing **Triton drilling programme**
- **Retention of investment allowances** in the Autumn Budget allows **accelerated spend on resilience**
- Flare Gas Recovery project at Bruce, costing c.\$10 million, **more than fully offsettable against tax** under the Decarbonisation Allowance and not included in guidance
- **Limited forecast spend on Buchan Horst**, as the Company awaits clarity regarding the long-term fiscal regime and guidance for environmental statements

Forecast capital expenditure 2025



■ Triton drilling programme ■ Bruce / Erskine growth ■ Resilience enhancement ■ Other

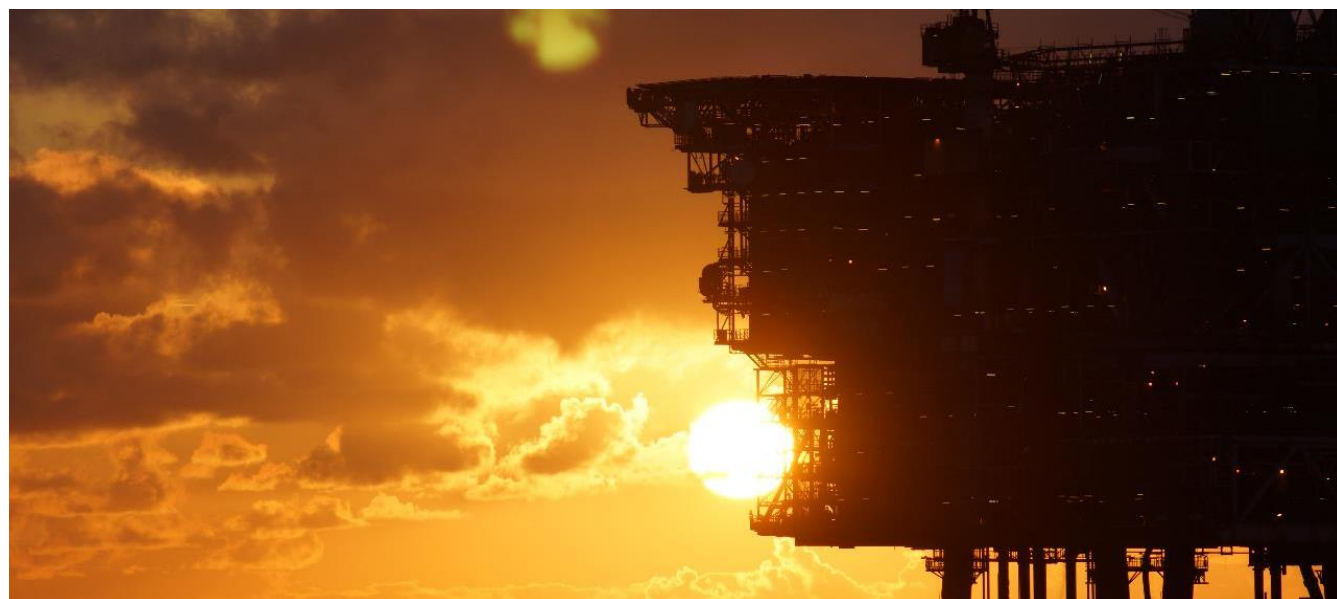
# Triton drilling programme progressing well



**Well programme has potential to more than mitigate natural decline across whole portfolio**

# Material cash generation expected in 2025

Key guidance items	2025	2024
Production	c.40,000 bopd	34,600 bopd
Capex	\$220-250 million	\$260 million
Opex	\$330 million	\$330 million



- **Substantial free cash generation in 2025**
- Retains ability to **continue making material direct returns to shareholders**
- Increase of \$1/bbl to Brent adds over \$2 million to free cash flow
- Increase in NBP of 1p/therm adds c.\$1 million to free cash flow
- **Legacy hedges rolling off to boost cash flow** from largely tax-sheltered oil production

# Focused on creating value for shareholders

Ensure safe and reliable operations and best in class ESG

Deliver more consistent and greater predictability in our operational performance

High-grading our organic investment opportunities

Capital allocation based on long-term value growth and sustainable direct shareholder distributions

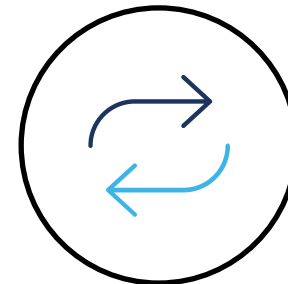
Diversify portfolio through value-accretive M&A

Create value for shareholders through distributions and capital growth

**Robust production**

**Material cash generation**

**Growth and returns**



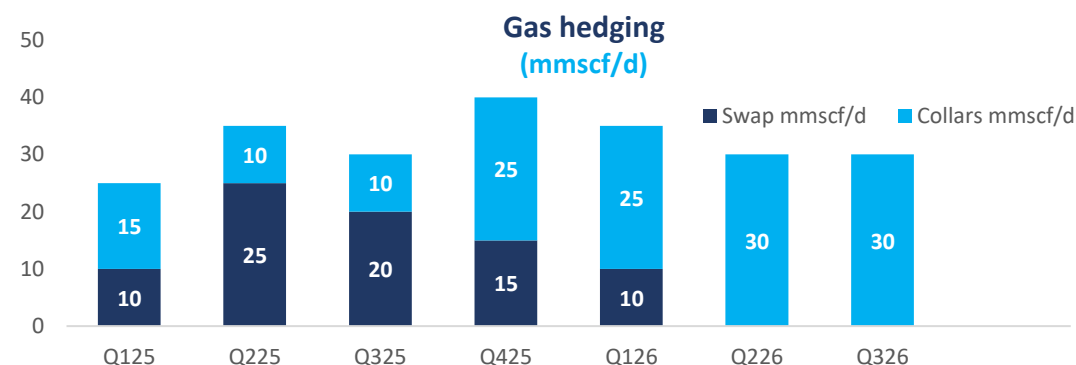
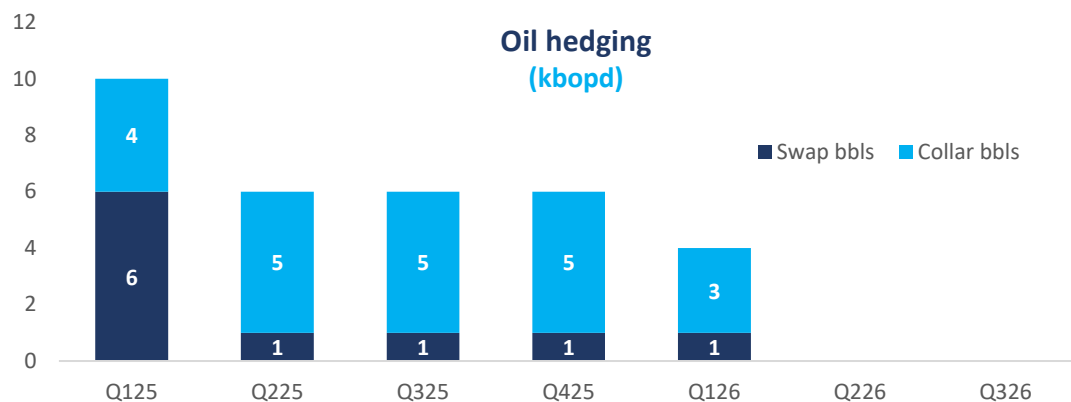
A large offshore oil rig is silhouetted against a vibrant sunset sky. The sun is low on the horizon, creating a bright orange and yellow glow that filters through the rig's complex steel structure. The rig's legs are visible in the dark blue water of the ocean. The overall scene is dramatic and industrial.

# Q&A

# Update on hedging positions

- Hedging protects downside risk while retaining upside commodity exposure
- Legacy hedges rolling off to boost cash flow from largely tax-sheltered oil production

Hedged ratio	Gas	Oil	TOTAL
2025	25%	39%	31%
2026	20%	5%	13%



Weighted Average:	Units	2025				2026		
		Q1-25	Q2-25	Q3-25	Q4-25	Q1-26	Q2-26	Q3-26
Put Net	\$/bbl	-	-	-	-	-	-	-
Swap price	\$/bbl	68	75	75	75	75	-	-
Collar floor net	\$/bbl	68	69	68	68	69	-	-
Total weighted average	\$/bbl	68	69	69	69	70	0	0
Collar ceiling	\$/bbl	96	88	88	86	86	-	-
Hedged Volume	Kboe/d	10	6	6	5	4	0	0

Weighted Average:	Units	2025				2026		
		Q1-25	Q2-25	Q3-25	Q4-25	Q1-26	Q2-26	Q3-26
Put Net	p/therm	-	-	-	-	-	-	-
Swap price	p/therm	84	87	86	89.6	94	-	-
Collar floor net	p/therm	80	70	70	82	82	64	64
Total weighted average	p/therm	81	82	81	85	85	64	64
Collar ceiling	p/therm	125	121	121	135	135	99	99
Hedged Volume	Kboe/d	4	6	5	7	6	5	5